



2023 REPORT TO COMMUNITY

LIVING OUR PURPOSE:

# NAVIGATING COMPLEXITY



# A MESSAGE FROM OUR PRESIDENT & CEO

PATRICIA JONES

As we continue to guide the fight against homelessness in Calgary, it is a privilege to connect with you and to share our recent successes and our vision for the future through this annual Report to Community. The title of this year's report is *Navigating Complexity*. Reflecting on the past year, I must acknowledge life has become even more complex for many as we continue to grapple with the lingering challenges of the pandemic, from a health perspective, as well as the peripheral and long-term impacts on our community.

The Calgary Homeless Foundation (CHF) and our community partners regularly address multiple layers of complexity in finding safe and supportive environments for those who are most in need. As such, we

know the challenges of navigating complexity at many levels, complex systems, stakeholder engagement, community interconnectivity, and the human condition itself.

**Systemic complexity** exists in every interaction we undertake.

When mapping the journey of someone experiencing homelessness, we recognize how difficult it can be for that person to seek and find the assistance they most need. Every aspect of the journey is a huge challenge, from finding resources to attempting to get help from various services and meet their requirements, to finding a way through the range and complexity of issues surrounding their own specific circumstance. And this is, of course, within the context of complex and far-reaching systemic barriers that are external to the individual, such as poverty, discrimination, and lack of affordable housing.

**Stakeholder engagement** highlights the complexity of the interactions CHF manages every day.

Navigating relationships with our stakeholders, each with their own focus and policy emphasis, requires a clear understanding of each other's needs. Alignment is crucial in building and maintaining positive connections among and between different levels of government, each community organization and the public. CHF's involvement in multi-stakeholder committees and task forces is critical to ensuring issues that contribute to homelessness are properly contextualized, and those most vulnerable are represented at key collaborative tables.

**Connectivity and collaboration** are required elements of our work at CHF. We draw from the experiences and input of our partner organizations. Community partners and lived experience enable us to allocate funds to agencies providing unique services supporting the complex journey of those experiencing homelessness. Our role as the bridge between

governments, our community at large, and funders is one that allows us to support all key stakeholders and individuals to address the issues our homeless population face. As a result, our strength and capacity in this area has grown and continues to grow. **We are all better together.**

**The complex human condition** is at the foundation of why we exist. We believe a holistic, homeless-serving system of care to address the complex needs of every person will nurture long-term success. Currently, we are seeing an increase in the numbers of high-complexity individuals with multiple needs, who require housing with specialized support. These supports sometimes involve a round-the-clock, wrap-around service, which is a gap in our system. In addition to ongoing funded support to our partner agencies, we also know it is critical to allocate resources to prevent and/or divert people from entering our system at even higher rates. Supporting the vulnerable people who need help in the most effective and humane ways is fundamental to our work.

Ultimately what we do and how we navigate these complexities will come down to creating a dignified and customized supportive environment that meets the needs of vulnerable Calgarians. This is an enormous challenge for our organization and our city. But I am optimistic that we have the collective will and the ability to effect change where change is needed. And I am confident we can make connections, leverage data and research, and think outside the box to find new strategies and ideas to reach our ultimate objective: to celebrate a day when homelessness is rare and brief.

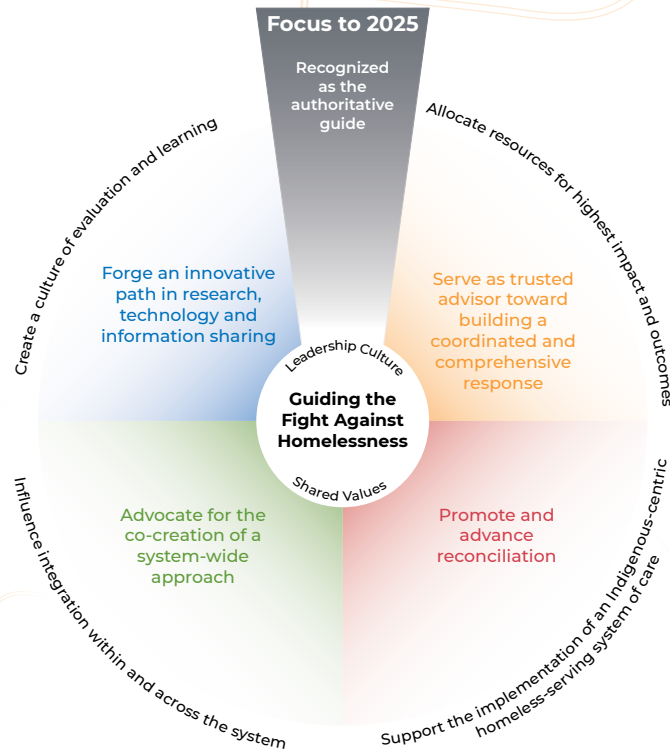
We continue to work toward this goal.



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# INFLUENCING INTEGRATION



At a time when social issues are at the forefront of the public debate, CHF is in a unique position to shed light on the complicated factors underlying homelessness in our city. Our quest to find solutions includes participation in several multi-stakeholder roundtables, task forces and committees grappling with issues ranging from safety on public transit and in the downtown core, to mental health, addiction, and the lack of affordable housing.

Our contributions to these conversations ensure the challenges faced by those experiencing homelessness are understood, so measures that offer appropriate supports and reflect the unique circumstances of vulnerable Calgarians can be integrated into public policy responses. By sharing data, insights and experiences, CHF provided input and guidance that helped shape the direction and outcomes of several conversations and initiatives this past year. This work is leading to a more integrated and coordinated response to tackle complex social issues in our city, including homelessness.

Last year, we participated in the following initiatives:

1. [Coordinated Community Response to Homelessness Task Force](#)
2. [Calgary Public Safety and Community Response Task Force](#)
3. [Housing and Affordability Task Force](#)
4. [City of Calgary Mental Health and Addictions Leadership Group](#)
5. [Calgary's Mental Health and Addiction Investment Framework's Community Investment Table](#)
6. Real-Time Integrated Mental Health & Addictions Centre (RIMHAC)

*"We know that no single agency or model can solve homelessness issues; it will take all of us coordinating, collaborating, and innovating to make a difference to those most vulnerable."*

**Patricia Jones**, CHF President and CEO



# CREATING A COMMUNITY COORDINATED EXTREME WEATHER RESPONSE (CCEWR)

On the coldest nights of the year, the most welcome comforts are a warm house, a hot meal, and a clean, safe place to sleep. But for some of the estimated 2,700 people in Calgary with no permanent homes, the security of shelter in the harshest winter conditions is elusive. In the winter of 2021/2022, CHF spearheaded the first Coordinated Community Weather Response (CCWR). We mobilized local government, service agencies, and community organizations to support and shelter as many people as possible.

“There’s always been good-willed organizations and partners doing their best to provide safe shelter in the winter months, but the missing piece

# WARMING LOCATIONS

**19,327**  
total visits

**1,685**  
unique people visited

**5**  
locations funded & seasonal

700

Women's Centre

881

Woods Homes

1,253

Journey Church

3,403

Salvation Army

13,090

Mustard Seed

12 additional  
year-round  
locations were  
also utilized.

was coordination," says Matt Nomura, CHF's Vice President of Strategic Investments and Community Impact. "Working with our city partners on this initiative was a watershed moment as the City of Calgary and the community to came together in an intentional and meaningful way to build a plan for our most vulnerable citizens."

The initiative, now renamed Coordinated Community Extreme Weather Response (CCEWR), proved so successful it was repeated the winter of 2022/23. After witnessing the previous year's success, the City of Calgary approved funding CCEWR for the next three years. We collaborated to create a response/operations team, which includes partners from across the city.

*"I can rest today. I feel safe today. Thank you."*

**CCEWR Client, Winter 2022/23**

"Even early in 2022, we knew the response for the coming winter season would be different. So, by the time the first activation hit, we felt very confident in our comprehensive strategic, operating and communication plans and available support resources," says Adam Storms, Business Continuity and Emergency Management Planner for the City of Calgary.

The goal for winter 2022/23 was to increase capacity to assist unsheltered persons in extreme weather conditions. With that in mind, CCEWR expanded efforts to reduce barriers to accessing support and implemented a successful outreach strategy. From mental health and addictions support to help for those seeking food or shelter, the CCEWR supported more than 19 thousand visits, serving 1,685 people through the 2022/23 winter.

Doug Borch, who also works for the City as Strategy Lead, Homelessness & Downtown Initiatives, noted that having a range of community perspectives at the table provides real-world context for the challenges vulnerable Calgarians experience. These broad perspectives also inform conversations on how City services can be nimbler and

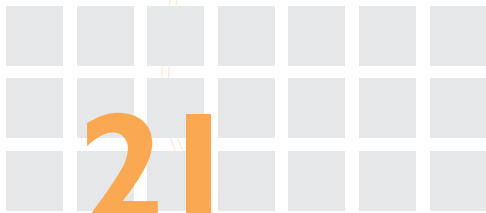
more responsive. “Gathering the right resources in the right place at the right time to get folks to the right door when it’s dangerously cold was critical,” says Borch. “With CHF in the lead coordination role, City services could focus its support on resources, rather than taking the lead role.”

Borch cites the Emergency Shelter Shuttle as a perfect example of necessity meeting practicality. Using a Calgary city bus between the hours of 9:30 pm to 2:30 am, teams comprised of a transit driver, a peace officer and a DOAP outreach worker mirror the broader CCEWR. The Shelter Shuttle was a success, with 925 people transported to safe spaces, 925 interactions that we wouldn’t have had without a coordinated response. This step amplified the focus on meeting people where they are, providing choice, and showing them care.

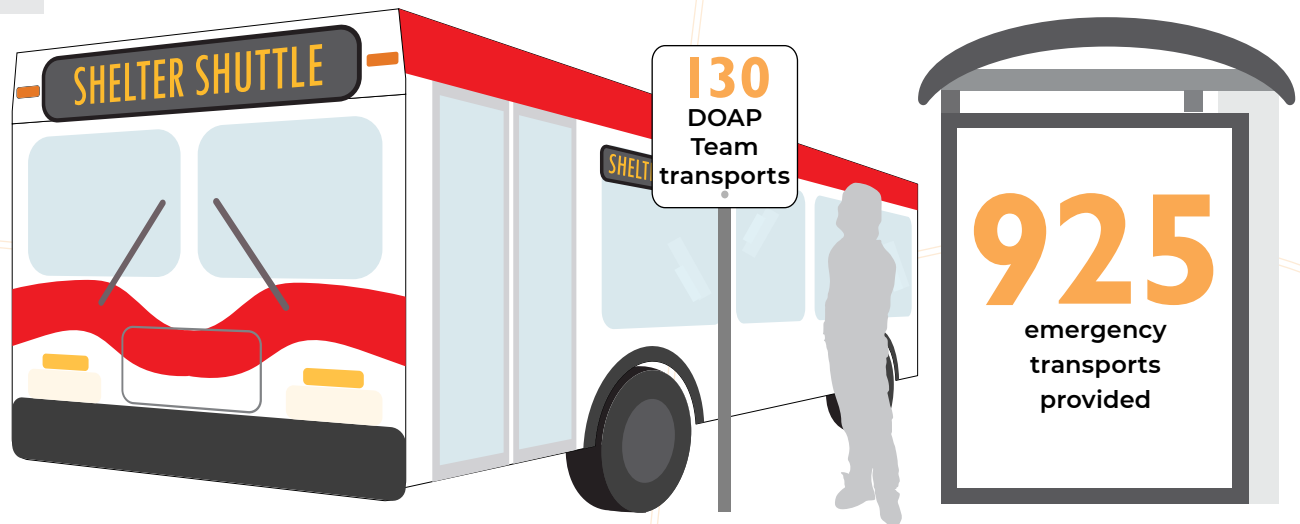
CCEWR also allows community and service organizations to focus on their strengths and skill sets to provide for the most significant number of people in the most efficient manner possible.

“Serving people experiencing homelessness throughout wintertime within the CCEWR opened the door to stories of support. And that’s not just in relation to giving essential items or food to those in need, but emotionally and relationally as well. People started feeling cared for, and in some cases, we could move some people into safety and support. It was very connected,” says Cliff Wiebe, Executive Director of The Salvation Army in Calgary.

The program offers opportunities for other participating partners as well. Dave DiSabatino, the Lead Pastor at the Journey Church, was pleased to learn about potential partners in the neighbourhood and how the church could work with them.



**21**  
days below -20° C  
and emergency shelter  
shuttle activations





“For example,” he says, “we went to the local Tim Hortons and invited people experiencing homelessness there to visit our space. Tim Horton’s provided us items like coffee and chili. The program created a positive experience for us, our clients, and the community business owners who partnered with us. And that sense of the community (outside of the typical agency) looking out for those who are vulnerable, conveyed a level of spiritual and community care that other more traditional programs may find difficult to accomplish.”

In addition to the financial and coordinating support, CHF spearheaded a fundraising drive to purchase items such as hand warmers, snacks, and water. **#DonateEssentialsYYC** raised \$155 thousand, which allowed some of the organizations to expand their efforts. Mischa Nagtalon, Program Supervisor at Woods Homes, said her organization expanded services outside its regular range of youth to include all ages. “It is so hard to turn away someone looking for a safe space,” she says. And because of the broader community support for #DonateEssentialsYYC, Woods Homes was able to hand out supplies more freely.

As with each successive year of the CCEWR, there are lessons to be learned and adjustments to be made. CHF is continuously evaluating and asking important questions to understand what we can do better going into next year, and how we continue the momentum of success going forward.



# #DonateEssentialsYYC

DONATIONS RAISED:

# \$155,000

to purchase over **137,475** items

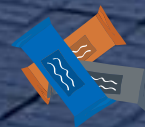
distributed by **23** outreach teams

## TOP 3 DISTRIBUTED ESSENTIAL ITEMS



hand warmers

# 25,375



snacks

# 23,055



bottled water

# 10,723

# AGENCY DASHBOARDS

## MEASURING IMPACT

Creating a culture of evaluation and learning that drives mutually reinforcing accountability, innovation, and strategic learning has been a goal for CHF for several years. Now, our agency dashboards are allowing CHF to access data in real-time so we can quickly see and measure progress, instead of having to wait for a monthly or quarterly report.

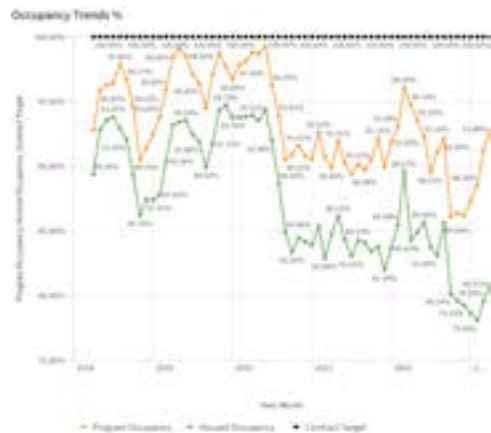
Dashboards also help agencies to view their programs from the macro to the micro level and everywhere in between. This approach carries two primary elements for CHF: identifying individuals who may need more support and assessing the overall performance trend of the program. Alongside a culture of evaluation and learning, CHF and our partners can leverage these analytical insights, evaluation, and research

strategically to inform and educate funders, policymakers, service providers, and the business community. This, in turn, can ensure our sector's collective aspirations are heard, understood, and applied appropriately and authentically.

"As we expand the agency dashboards to more than just supportive housing program models, we anticipate usage will continue to grow. And the near real-time dashboards have greatly increased information access, from once a quarter to daily, with data quality checks built into the platform, which greatly increases accuracy."

It's all part of creating a culture of evaluation and learning that builds our sector's understanding of a person experiencing homelessness.

SAMPLE DASHBOARDS WITH SIMULATED DATA.



# POINT-IN-TIME (PiT) COUNT 2022

**CHF uses different sources of information to build an understanding of the state of homelessness in our city. One of the sources is the Point-in-Time (PiT) Count.**

The PiT Count provides a snapshot of the number of people experiencing homelessness in Calgary on a single, particular night. Taking place every two years, the PiT Count plays a role in understanding aspects of homelessness in Calgary by helping service providers, policymakers, and community organizations better understand the homeless population's needs as they work towards providing appropriate services and support. Conducting it can be a complex process that involves significant planning, coordination, and execution.

The biennial PiT Count also allows CHF, the City of Calgary, and partner agencies to gather information about 'rough sleepers' (individuals sleeping without adequate shelter), couch surfers, and those who reside in places like hospitals or jails when they don't have a home.

On September 27, 2022, CHF led Calgary's PiT Count, which involved 32 teams working across the city to collect data for two hours (from 9:00 to 11:00 p.m.) about unsheltered people, including people living in encampments or by themselves outside. Data from emergency shelters, hospitals, correctional facilities, and other service providers was used to calculate the sheltered population. Trained volunteers and staff fanned out into the community to count and survey unsheltered people.

The 2022 PiT Count, along with other measurements and data points (shelter usage, Coordinated Access and Assessment Tables, lived experience, applied research, community consultation), allow all levels of government and service providers to get a clearer picture of homelessness and help contribute towards decisions about allocation of resources – both funding and creating targeted programming.

**Infographic:** [www.calgaryhomeless.com/wp-content/uploads/2023/01/CHF-PiT-Count-Report-INFO2022.pdf](http://www.calgaryhomeless.com/wp-content/uploads/2023/01/CHF-PiT-Count-Report-INFO2022.pdf)

**The full report:** <https://www.calgaryhomeless.com/wp-content/uploads/2023/01/CHF-PiT-Count-Report2022.pdf>



# LOOKING BACK TO MOVE FORWARD

We have come a long way in developing and supporting our community's collective efforts to find solutions to reduce homelessness in Calgary. Yet, there is so much that still needs to be done to tackle this critical issue in our city. We need all the champions we can find.

Sadly, this past fall, we lost one of CHF's founding leaders and champions in the fight against homelessness – well-known Calgary lawyer and philanthropist, John Currie. We are grateful to John for his commitment to ending homelessness in our city.

In the early days at CHF, the focus was on raising money for shelters and simply preventing people from dying on the streets. Much of the fundraising centered on specific individual projects and finding shelter for the homeless. Once we realized that shelters were a short-term solution to a longer-term problem, the focus shifted to the development of transitional housing and other supports.

John Currie was a champion of using research and data, which was critical as CHF evolved. Many early supporters didn't have a full understanding of homelessness, an issue that was just beginning to garner attention in western Canada. John once said, "Research makes it possible to develop a roadmap leading from where we are to where we want to be."

We now have advanced strategies based on our regular use of data and research. Thanks to good data and research, we also have a better sense of the highly complex conditions and needs of some of those who are homeless. And we have a

better understanding of the need for going beyond housing to put wrap-around supports in place to address the needs of homeless people.

This year, CHF updated the business case for the development of a High-Support Place-Based Supportive Housing Facility (HSPBSHF), which will house 50 individuals who are considered to have more complex mental health and physical needs that increase their risk of mortality.

We know that chronic homelessness has a significant negative effect on an individual's mental and physical health, as well as the length and quality of their life. The total number of chronically homeless individuals in Calgary is approximately 900. Of this number, it is estimated that 250 have high levels of complexity. For these people, there is a critical need for an HSPBSHF in Calgary.

In collaboration with our strategic housing partner, HomeSpace, CHF is working with community partners and all levels of government on identifying potential sites, and planning and designing the facility and program requirements.

With the support of the various levels of government, and the vision John Currie helped to build, we believe the future for an HSPBSHF is promising as we continue to build a system of care that offers a wide continuum of support for a diverse homeless population.



# RECOGNIZING PARTNERS

## FUNDED AGENCIES AND PROGRAMS

One of the primary roles of CHF is to allocate resources for highest impacts and outcomes. Here is the list of agencies that received program funding from CHF.

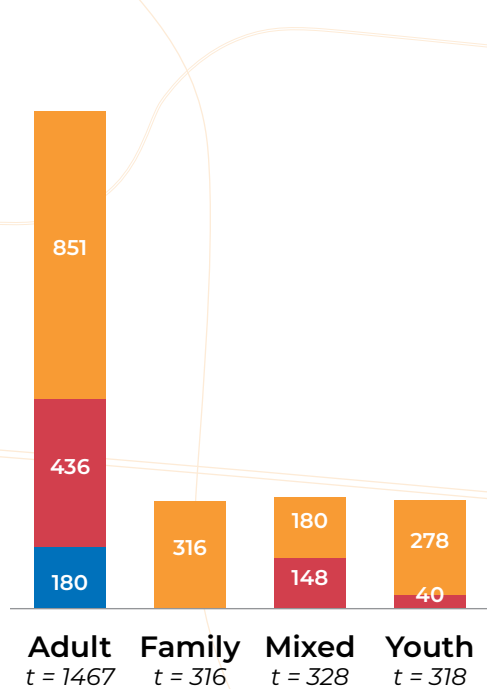
Aboriginal Friendship Centre of Calgary  
Accessible Housing Society  
Alexandra Community Health Centre  
Calgary Alpha House Society  
Calgary Alternative Support Services Inc.  
Calgary Dream Centre  
Calgary Drop-In & Rehab Centre Society  
Calgary John Howard Society  
Childrens Cottage Society of Calgary  
Closer to Home Community Services  
CUPS Calgary Society  
Discovery House Family Violence  
Prevention Society  
Distress Centre Calgary  
Enviros Wilderness School Association  
HomeSpace  
Inn From the Cold Society  
McMan Youth, Family & Community  
Services Association  
Miskanawah Community Services  
Association  
Mustard Seed Foundation  
Oxford House Foundation of Canada  
SHARP Foundation  
Trellis Society for Community Impact  
Woods Homes

**23 AGENCIES**  
**57 PROGRAMS**

# OUR IMPACT IN NUMBERS

## FUNDED SUPPORTIVE HOUSING SPOTS

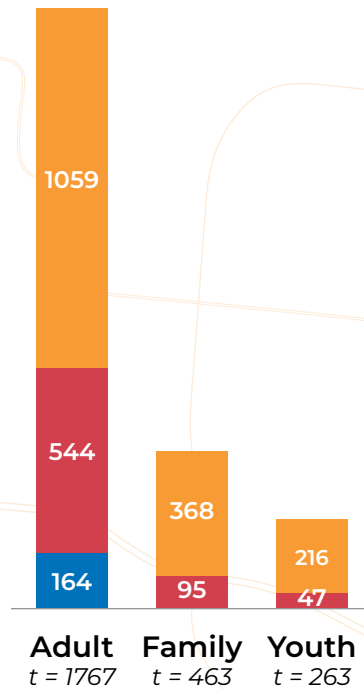
Total = 2,429 (2,216 the Previous Year)



- Assertive Community Treatment
- Place-Based
- Scattered Site

## TOTAL PARTICIPANTS IN SUPPORTIVE HOUSING

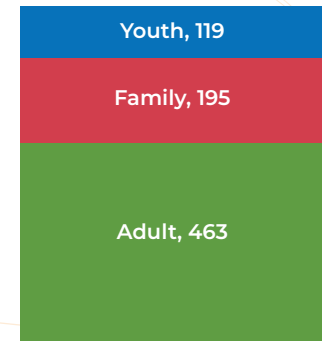
Total = 2,493 (2,096 the Previous Year)



- Assertive Community Treatment
- Place-Based
- Scattered Site

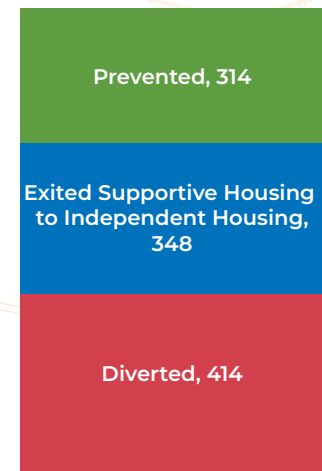
## MOVED INTO SUPPORTIVE HOUSING

Total = 777 (739 the Previous Year)



## ACHIEVED INDEPENDENCE

Total = 1,076 (1,675 the Previous Year)



# ASSUMPTIONS & CONDITIONS

## FUNDED HOUSING SPACES

- Defined as a housing spot funded by CHF for an individual / family.
- Community development spots demographic group based upon occupants on March 31, 2022. Empty spaces are considered as adult.
- Based upon contract target values on March 31, 2023.

## MOVED INTO SUPPORTIVE HOUSING

- Defined as a move-in into a supportive housing program by an individual or head of household.
- Move-in occurring between April 1, 2022, and March 31, 2023.

## TOTAL PARTICIPANTS IN SUPPORTIVE HOUSING

- Defined as an individual or head of household who was housed in a supportive housing program for any length of time.
- Housed defined as either having a move-in or answering the question “Are you currently housed?” as “Yes” on a quarterly follow-up question.
- Move-in or quarterly follow-up occurring between April 1, 2022, and March 31, 2022.

## ACHIEVED INDEPENDENCE

### LEFT TO DESTINATION OUTSIDE OF HSSC

- Defined as an individual or head of household who exited a supportive housing program with the exit destination being one of the following categories: Independent stability housing, community program, primary system.
- Exit occurring between April 1, 2022 and March 31, 2023.

### PREVENTED, DIVERTED

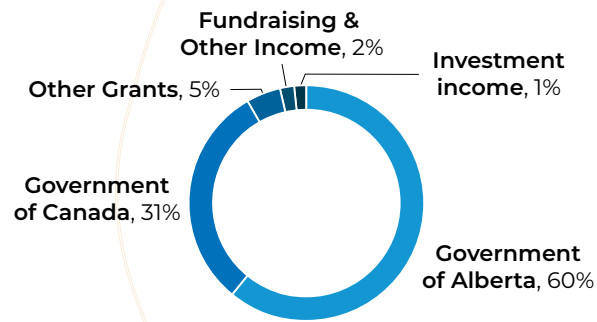
- Defined as an individual or head of household who exited one of the following types of programs:
  - » Prevention
    - Exited with one of the following destinations: Family home, long-term housing with supports, own home, renting–subsidized, or renting–unsubsidized.
  - » Diversion
    - Exited with one of the following destinations: Addiction’s treatment facility, child intervention services placement, correctional facility, family home, hospital/medical facility, hotel/motel, long-term care facility or nursing home, long-term housing with supports, own home, renting–subsidized, renting–unsubsidized, staying with family or friends (couch surfing), or transitional Housing.
- Exit occurring between April 1, 2022, and March 31, 2023.

# FINANCIAL SUMMARY

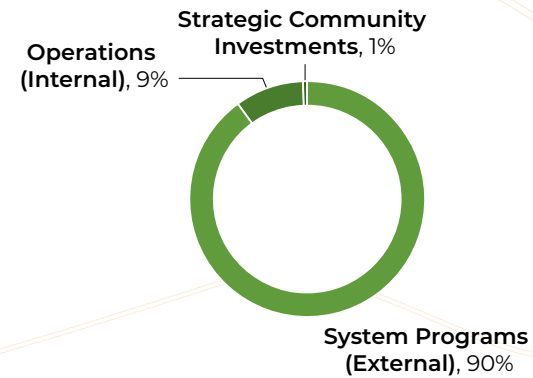
## FISCAL YEAR ENDING MARCH 31, 2023

**Revenue:** \$68,329,505  
**Expenses:** \$58,455,226

### FUNDING BREAKDOWN (SOURCES):



### FUNDING USES:



Government of Alberta	60%	\$41,629,031
Government of Canada	31%	\$21,117,420
Other Grants*	5%	\$3,208,729
Fundraising and Donations	2%	\$1,283,510
Investment and Other Income	1%	\$1,090,815
<b>100%</b>		<b>\$68,329,505</b>

System Programs (external)	90%	52,641,614
Strategic Community Investments	1%	382,817
Operations (internal)	9%	5,430,795
<b>100%</b>		<b>58,455,226</b>

\*Includes City funding, approximately \$3M





# TRUTH AND RECONCILIATION

**CHF's commitment to Truth and Reconciliation is reflected in our promise to "support the implementation of an indigenous-centric homeless-serving system of care."**

As we continue to learn from conversations with elders and Indigenous leaders, the journey we have embarked on is gradual and complex. It will take time. Many activities we undertook this past year focused on listening to the Truth and continuing to position ourselves as an ally to urban Indigenous community organizations and Indigenous communities within the Treaty 7 region. This form of engagement is based on the premise that we want to become an ally in a good way. It means earning the trust of Indigenous communities and organizations by showing humility, willingness to actively listen and learn, and accepting the discomfort of hearing the truth. To accomplish this, we have intentionally created opportunities for these conversations to occur. Opportunities ranged from inviting elders to share their stories and experiences with staff, for staff to participate in training, such as Understanding the Impacts of Intergenerational Trauma and including a specific segment on Truth and Reconciliation at CHF's annual board retreat.

CHF also supported the following initiatives in 2022:

- CHF was a contributor to the building of Calgary's first Indigenous Elders' Lodge through the Aboriginal Friendship Centre of Calgary. The facility is an affordable housing project that will provide twelve units of housing for Indigenous elders and seniors, along with cultural spaces for residents. Indigenous seniors can practise land-based teachings or hold ceremonies or smudging, which often is not permitted in ordinary seniors' residences.
- We also renewed our commitment to supporting the Seven Brothers' Circle. This community-driven collective works to meet the physical, mental, and spiritual needs of Indigenous individuals living in Treaty 7 territory.
- When requested, we assisted our community partners with their own journeys of reconciliation through donations and sponsorships.

# SUPPORT THAT MAKES A DIFFERENCE

## BUFFALO TRACKS YOUTH CONFERENCE

In March, the Calgary-based Miskanawah Community Services Association hosted the Buffalo Tracks Youth Conference, a one-day event to bring more than one hundred young people together to listen to Indigenous leaders as they share their stories, struggles, successes, and lessons learned along the way.

Putting together a program of this size requires foundational support, and CHF was proud to allocate funds raised through the Shaw Birdies for Kids Program. In 2022, CHF raised more than \$38 thousand that includes Shaw's matching and Miskanawah received all the funds to support this youth conference.

CHF currently funds seven additional youth programs in Calgary's homeless-serving system of care. Donating to CHF, through the Shaw Birdies for Kids, increases support in the community through Shaw's generous matching program.

*"I really loved the empowering speeches from every speaker. I really loved Sarah Goodmedicine. She really made the conference have so much life."*

**Phoenix Eagle Bear**

*"From a parent's perspective I remember how excited Phoenix was to receive her sweater and smudge kit. She felt so good that she had her own special smudge kit. She was very inspired especially by Sarah"*

**Phoenix's Parent**

*"I really liked the dancing and the food. I also learned a lot from it."*

**Teagan Malley**

## YOUNG PHILANTHROPIST

### SHARING A GIFT FOR THE BIGGEST IMPACT.

When Fletcher Shandro's birthday came around in 2022, the eight-year-old made a grown-up decision--to raise funds for a worthwhile organization. Fletcher chose to donate half his birthday money – \$117 – to CHF.

Fletcher's mom, Amber, is proud of his decision. The two of them researched non-profits and donation processes, and Amber shared that she appreciates that CHF works hard at ensuring money goes directly toward helping people.

"I wanted to donate to CHF because this donation helps people who don't have homes and food and water," Fletcher explains.

Amber says, "It made me feel very happy – happy to know that Fletcher was still going to be able to enjoy birthday gifts, but also to be able to share his gift with somebody else, and that sharing that gift could mean a lot, and was worth the act of giving.

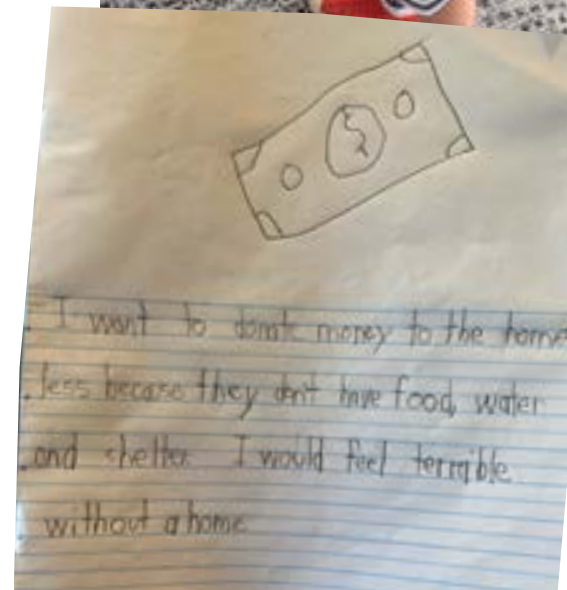
"As a family that has a lot, we're trying to instill those values into our children – when you have, you need to give back to others."

Fletcher was invited to tour CHF with his mom and twin brother and was awarded CHF's Young Philanthropist certificate.

And while the act of giving can come in the form of time, expertise, or financial support, it's clear that Fletcher Shandro understands the meaning of community.

CHF is grateful for his gift.

***Sometimes the smallest voices make the biggest sounds.***





THANK  
YOU

## SIDEWALKS TO DOOR LOCKS

In 2022, CHF hosted the first Sidewalks to Door Locks. The event's title was inspired by the fact that a sidewalk that can take us to many places, but at the very least, it should always lead us home – a place where we can lock the door and feel safe. This is the story of our sector.

The event celebrated the achievements of the Homeless Serving System of Care by re-introducing the Art Smith awards in three categories: frontline project, frontline employee, and an agency leadership award.

**Neoma** was recognized for the frontline project that involved HomeSpace and Inn from the Cold, which showcased innovation in project design and delivery, collaboration, and a willingness to share knowledge and resources, while supporting people experiencing homelessness. A first in Canada, Neoma's converted office tower has affordable housing, a family shelter, and wrap-around supports from social agencies all in one place.

**Jodie Aebly** from the SHARP Foundation was awarded the frontline employee award for her strong commitment to fighting homelessness, collaborating within the system of care to support clients towards independence, having unconditional regard and respect for clients, and actively showing leadership in her role.

**Kathy Christiansen**, Executive Director of Alpha House Society Calgary, received the leadership award. She demonstrated exemplary leadership skills and a deep understanding of the complex challenges faced by individuals experiencing homelessness. Through her vision and determination, she has transformed lives and inspired others to join the sector.

In addition, a particular project – **the Assisted Self-Isolation Site (ASIS)** warranted recognition. In an unprecedented effort, at the beginning of COVID-19, we saw the homeless-serving system of care and others rise to the occasion to convert a hotel into a facility that would ensure that the most vulnerable would receive the same treatment and opportunity to protect themselves from COVID-19. This project exemplifies the power of collaboration across our sector, and we recognized these agencies: The Alex, CUPS Calgary, HomeSpace, Drop-In Centre, Calgary Alpha House and CHF. Support for this project also came from the Government of Alberta’s Ministry of Community and Social Services, Alberta Health Services and the City of Calgary, and individual doctors and nurses. Few projects have had such a broad reach across the city with a significant impact on people’s lives.

We also celebrated the legacy of **John Currie**, one of our founding members, who passed away weeks before the event in October 2022. John’s passion and dedication inspire us to continue the fight against homelessness in Calgary.

The success of Sidewalks to Door Locks was made possible through the generous support of sponsors. Their contributions brought awareness and resources to the forefront, empowering the community to make a tangible difference in the lives of those experiencing homelessness.

**Pieridae Energy** was the **Beacon sponsor** supporting the Art Smith Awards.

**Global Public Affairs** was the **Art Sponsor**, which supported the Artistic Element by Daniel Pelton performing original pieces.

**CNRL** and **Hemisphere Capital** were the **Tech Sponsors** recognized for all things virtual and audio visual for the evening.

**Streetlight Sponsor** is another way we connect with our program funded agencies. Each sponsor purchases a table of 10 however they only receive two tickets while the other tickets support a complimentary table for eight frontline agency staff to attend the event.

**2022 Streetlight Sponsors** include:

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Sidewalks to Door Locks celebrated the achievements of the Homeless Serving System of Care and reminded everyone of the importance of compassion, community, and the fundamental human right to have a place to call home.

**Sidewalks**   
**to DOOR LOCKS**

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We greatly appreciate everyone listed and respect the privacy of those who wish to remain anonymous.

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CHF aims to provide our stakeholders with transparency and accountability. Any complaints or concerns with CHF can be anonymously reported through our external whistleblower line at 403-214-1821.

